

# The Leader of the Future

Harvard's Ronald Heifetz offers a short course on the future

By William C. Taylor

Without having a discussion with Ronald Heifetz, one of the world's leading authorities on leadership projects at Harvard University's John F. Kennedy School of Government, as a scholar, a teacher, and a speaker, Heifetz is legendary for his popularity with students and for his impact on their lives. Students of Heifetz's leadership programs include leaders from all walks of life: business executives, general managers, and labor union leaders.

The message of Heifetz's work is simple: In the social hierarchy, the leader is the one who is responsible for the success of the organization. Heifetz's work is a call to action for leaders to take responsibility for the success of their organizations. Heifetz's work is a call to action for leaders to take responsibility for the success of their organizations. Heifetz's work is a call to action for leaders to take responsibility for the success of their organizations.

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How Leaders See

The leadership of business today. Everyone wants better leaders. What are great leaders doing to lead teams? The real test of leadership involves having the courage to face the world's most difficult challenges. The real test of leadership involves having the courage to face the world's most difficult challenges. The real test of leadership involves having the courage to face the world's most difficult challenges.

But the quality of any vision depends on its accuracy, not just on its appeal or on how









