



THE UNIVERSITY
of ALASKA

Proposed
FY22 Capital Budget and
10-Year Capital Improvement Plan

Board of Regents
November 5-6, 2020

Prepared by: University of Alaska
Statewide Office of Planning and Budget
907.450.8426
<http://www.alaska.edu/swbudget/>

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Approved 11/5/2022

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FRQGLWL RQE/XZLW\ KQQ WKH OLEQV\ QHQH\ GLM01\$&QV FVRQHMFDV ZL
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7KLV SURMHFW ZLOO FRPSOHWH EXLOGLQJ FRGH DQG LQIUDVW
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EHHQ LPSDFWHG E\ FRQVVWUXFWLRQ UHSDLU DQG UHQRYDWLRQ SU
XVHIXO OLIH ZKLFK KDV UHVXOWHG LQ LQFUHDVHG IDLOXUHV SULP
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KDYH UHVXOWHG LQF\ M\ Q\ YDQH\ TXD\ MD\ H\ H\ G\ Z\ D\ O\ N\ V DQG RWKHU GHILF
DUH LQFUHDV\ LQJO\ VXFHSWLEOH WR DGG\ L\ W\ LRQ\ D\ G\ D\ P\ D\ J\ H 7KH V
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7KLV LV D PXOWL\ SOH SKDVH SURMOH\ WWW KVDXW\ PKHD\ UVE H\ H\ Q\ VX\ Q\ G\ MU
UHSODFH GHJUDGHG DQG IDLOLQJ VF\ R\ S\ R\ VG\ U\ B\ I\ H\ Q\ F\ R\ B\ B\ U\ W\ K\ X\ G\ H\ V
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PDQLIHVWHG DV VLQN KROHV LQ \W\ X\ X\ I\ U\ Q\ D\ H\ F\ D\ H\ U\ U\ B\ Q\ G\ Z\ I\ D\ L\ V\ O\ X\ F\ R\ H\ Q\ D
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7KH 8QLYHUVLW\ RI \$ODVND 8\$ LFLOHWSRQVDQGHVQRWDRPHWVQWDWMLQHQEH JRRG VWHZDUQH DIVWKWWH ZYDLOOHRERU\$ICRUEHQLWZDIDFLOLWLHV IRRW FRVWV 8\$ KDV RYHU IDFLOLWLHUVHWRWWOZQWK DQLDQHBRQJHUBJW RDGMXVWHG YDOXH RI ELOOLRQDQGU BSGKUJSHRUULQGP'DLQWHQDQNFOR ELOOLRQ

'XH WR PDQ\ \HDUV RI XQIXQGHG GHIHUUDO RI FULWLFDO SURMHFWV /DVW DFDGHPLF \HDU 8\$\$ KDG WZR MGSVSDZRDWXLQDQHSDMWDWMLTRQDXUDLGQDUIRU RYHU FODVV VFHWLRQV LP SDHFHNLVQ ZKFLDOPHS XHP HRLSJHUQFW LURQSD ILRUV 8\$) KDV KDG WR FORVH IRXU IORIRUURMUKHIVODURVR PAKLUQH% D H PWDQHWWWWU UHSDLUV 7KHVHQQXHGEQKXVXXQHS/OEDDXVH VLJQLILFDQW KDUGVKLS RQ LV DVVRFLDWHGROFDVOM SKLQRQXIEWWDWWQGGVHWDIV IDF

0DMRU 0DLQWHQDQFH DQG 5HQHZDO 3URMHFWV

8\$\$ &DPSXV 6SDFH 5HDOORFDWLRQ &RQVROLGDWLRQ

)<)< *) 1*) 7RWDO

)<)< *) 1*) 7RWDO

\$V WKH VWWDWH RFU\$QD VNKDDV EOGMIGWDQKGDWKKQGHQLWDNHQSURJUDUHYLHZV WKH REYLRXV ZD\ WR VD YR RFVRS/ULVQWW RW RFUDURHGXWFLHBLVLDKL 7KLV SURMHFW FRQWAKDOLGDDWVHFSLURUJHUQDPOSXKRIQDFHLGLVQLHV RQWR RX &RQVROLGDWLQJ VHUYLFHV LQ WKYHFGD BSKMVFVRURHU]RWWGDHQOWRIZDQPGURSHUDWLRQV 7KHUH LV QR YDFDQWVKSDDUFHNGRVQS BBRSLXQVLWKLRDZMLYHHUV VVSDFH FRQVROLGDWLRQ 7KLV ZLQJOYHRCXHURSS\$IRUDWXQJWFLRMWWWDQPSXV EXLOGLQJ DVVHWV

8\$\$ +HDOWK /DE DQG :RUNIRUFH 'HPDQG 5HQRYDWLRQ DQG 3

)<)< *) 1*) 7RWDO

)<)< *) 1*) 7RWDO

7KLV SURMHFW UHSODFHV WKH IRUPHU &,3 SQR MXHFWWRWVWYHGH+6%GRI +HDOWK &2+ FRPPLVVLRQHG D E/DNUXGLHILQYIRROUYLQFLLQDHVQLQWJIQXQRI UHODWHG WR WKH LQFUHDVLQJ QDQHGNIRU7KHLDSWKRMDHUFHSSJURMVLQHURC UHQRYDWHDQGXSLQDGHWREUWWRQH EDUULHUV DQG LQFUHD

8\$\$ ([WHULRU 6DIH \$FFHVV DQG &LUFXODWLRQ ,PSURYHPHQWV

)<)< *) 1*) 7RWDO

)<)< *) 1*) 7RWDO

WQHGSST W"OpÀ0pG0P€ðL p UPVH +HD0

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV

8\$\$:HOFRPH &HQWHU DQG 6WXGHQW 6HUYL FH V 3

)<)< *) 1*) 7RWDO

7KH H[LVWLQJ IDFSLXOLWIRHM DQHMKRUFODBWQFDQ GWIDWR H[LVWLQJ DJ ZLOO OHYHUDJH RSSRUWXQLWLHWIIRJYDXAEHDQ GULLHDXMLDGDW MHQIHQVU VSDFH SURYLGLQJ LPSURYHG VHUYLFHV WR VWXGHQWKW 6WQXDFHFQW G8 6SRUWV &RPSOH[LV LQ QHHG RI PDMRU UHQHZDO DQG UHSODFHPHC 0 LQ DQQXDO UHFXUULQJ RSHUDLWLRQV \$QFGR UPGLQJWWQDWQFH BDW W ORFDWHG LQ WKH FDPSXV FRUH]RQHQH[WHRWD &&KAVVFRUH&WFRQH IDQG DGMDFHQW FDPSXVXDHFWQHMPKEVRSQJHRVPLW\ WKLV]RQH LV WKH SULF ZKROH DQG VHUYHV DV D UHFUHDWWRQBIQVDQG7K[LWUJRCFH WULWAXQDKUH JDWKHULQJ DQG SULPDU\ LQWHUIDFH EHWZHHQ DFDGHPLFV VWXGH

8\$\$ 6SRUWV &RPSOH[&DSDFLW\ ,PSURYHPHQWV

)<)< *) 1*) 7RWDO

)<)< *) 1*) 7RWDO

8\$\$¶V 6SRUWV &RPSOH[LV PXOWL XWHKIRDXFVIOV VD\ EFRVQVHWWUEDFOVH GRLXQ LQWUDPXUDO DWKVOXQHOFWR \$IILIDHVRQDQHGSWUKW8F\$QWQH QDQ KRFNH\ WUDLQ IDFLOLWLHV SUDFWLFH ULQN DKQHGLIFRIFWILHQ ND GFRVQJHWWUDFVWLDREHOIGIELQ IRU DSSUR[LPDWHO\ VSHFWDW RHUQW 7K\ RI WSKRHUWWX&GRHQSV\ 18QVIRWVE X FDPSXV SHGHVWUPLDXQV RQ LQDHO DQMRG500RKWVZWRWW KSHD VRIKQWQK DQG QRUW FRGH UHTXLUHG ILUH ODQH WR VQKMWQDRLLQWWVW+WDROVWKRH EKSLDFQGVDELLYOH\ ,QVLGH WKH IDFQRLYDWHIGHBEGQW\ \$1000WHGLVKREWHDQIMDFH QW W K H SHGHVWULDQ VSLQH ELVHFVVW KHV6ISQRJYHVO&LRQPSOKH\ IRQVWVKZH\ R\WQ L IHDWXUHV VHUYH DV LQWHUQD OQFGRQH QWQJYDQWWR/QWRRI WKLHVWHEQJRQISQ SURYLGHG WR 8\$\$ \$1000PXPFFDMSIDKF LWWKWRF XWUWQH QWWD:QG \$1DFLOLW\ VUHJXODWLRQ FRQIHUHQFH JDPHV VKRWXQSDQI\ V W KPHQV\ LHDXVPLQJKIEVSSDUR DSSUR[LPDWHO\ \$Q LQFUHDVH WQLRIBA\ \$DQWMMH QRHDHG DIQG BGSQDQW FRQFHVVLRQV HQRQVUDQRI\ HPRQMLQFIDDWLRQ WR EXLOGLQJ VVWHPV

8\$) &DPSXV :LGH)RRWSULQW 5HGXFWLRQ DQG 0RGHUQL]DWLRQ 5D\

)<)< *) 1*) 7RWDO

0RGHUQL]H DQG UHJSHGU\\$BDFHGXQCHW\DXVXRQ /LEUDU\ WR FHQWU FXUUHQWO\ VSUHDG DFURVV FDPSXV &UHDWH VWXGHQW VXFFHVV FYHWUDQV VHUYLFHV HWF 7K\H\ SLOQRMKDFQWIZQDQ SKDDFYH DWHMFLQQCBQW +DOO DQG IXUWKHU UHGXFLQJ RII FDPSXV OHDVHV E\ 8\$) XQLWV

8\$) 6HZDUG 0DULQH &HQWHU 5HVHDUFK 9HVVHO ,QIUDVWUXFWXUH

)<)< *) 1*) 7RWDO

5HQHZDO GHPR DQG DQHFIH UZURHUGN PRDG DQURVUWVWDWVH\LSNSGOUW\TWBGQG5 RW RSHUDWLRQV :RUN ZELOIQLRQYDORRQH\YRQGRDUHSXUSRVLQJ RI RWKHULQFOXGHV UHVWRUDWLRQ RI WKH IDLOLQJ VHD ZDOO :RUN ZRXOG DVVRFLDWHG VKLS VXSSRUW IDFLOLWLHV

8\$) \$UFWLF +HDOWK 5HVHDUFK &HQWHU OHDIQGUSHS\DSQW\H QDQFH

)<)< *) 1*) 7RWDO

0DMRU IDFLOLW\UXFSWUDG H D\RVWVW\K\PRQH\H\IEQJUWQFWX\BQQJUHQRYDWLRQ VSDFH DQG HTXLSPHQW DQG EXLONGHLQV PHFKDQLFDO DQG HOHFWUL

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV

8\$))LQH \$UWV 7KHDWHU :LQJ 0DMRU 5HQHZDO

)<)< *) 1*) 7RWDO

7KH SURMHFW LV D PDMRU UHQRZDQVL DQG QRW HWK\H PADMRLW FEXXULOTGLHQDW
GHILFLHQFLHV FUHDWH QHZ VPBQOMRIGODN DUVQHQF KLSQDF IRM VDLSGR SD
PHFKDQLFDO DQG HOHFWULFDO HFTDOSPHUQOH DUKQILQH VDXQGW EQQ YHDLQLE

8\$) DQG QRW MXVW WKH 7KHDWHU \$HSVDU W&P\$H QVVKDHQGH&RQGQIOLJALRIO/IE
VHDW VPDUW DXGLWRULXP DQG OMKHIORRURU6JUWRPPV XVG)I RSHIRQU
PRYHPHQW DFWLYLWLHV

8\$6 1DWXUDO 6FLHQFH /DE &RQVROLGDWL RQ

)<)< *) 1*) 7RWDO

8\$6 QDWXUDO VFLHQFH ODE LV ORFHQMFH G5 IRVH IDPEXXWDQW QW5KA KLDWEXX
ORFDWHG LQ DQ LQGXVWULDO SFTDQHRPLFX QBDKURUZDVR LQJRUWH GHIDUJF&H
FDQ XVH WKH VSDFH 7KLV SURMHRFW DZPLVQ QUWCRIFD6/3H BB\$16000DQJ UMDR
RQ FDPSXV DQG QH[W WR WKH QHZ \$XMHF% DZL ODOWEXWLDQJ OFOLQI QRA HR%U
VWXGHQWV IDFQW\DDQI VRNUDEIHQWGRUHFRQQRAPLQDXQWV\QH UJ\ 7KLV Z
WKH 165/ EXLOGLQG XUHLQXJOE\XLLQJLQJLQJ \$DQHQ DQG RSHUDWL RQ DQG P

7KH 165/ SURSHUW\ KDV LQDGHTXDWHRSBUNBQH WRUBH QWDFXOHBHQMM
QHDUE\ SULYDWH SURSHUW\ ZKLFKZQOCOSXHPSKUDWHLQDGYLDPHKOQWGDURQH
UHTXLUHG SDUNLQJ IRU WKH SURSHU

8\$6 :HOGLQJ /DE 5HSODFHPHQW -XQHDX

)<)< *) 1*) 7RWDO

7KH :HOGLQJ /DE ZQG ISMBRQDVOHNG DQ €°đÅ B p€0 @ E8#ÀP°H Z°X @ € @

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV
8\$6 (JDQ /LEUDU\ &QGLOH*QRRXW HQ,RZOHG.&H &HQWHU &
)<)< *) 1*) 7RWDO
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,QGLJHQRXV ODQJXDJHV RI 6RXWKMDR/WK \$DQ VDUDH F7QJLWQJFLDNO OADHLQGD
IOXHQW VSHDNHUV 7KLV SURMHFW HDQJPHV &WRQ WUHWDWWRI DQ ,QGLJHQRXV
&HQWUDOL]H DQG SURPRWH WKHH TQGDOLWQ RDXQ/G NYQDROZXOH GJHSODVND
'HYHORS DQ (OGHUV DQG ,QGLJHQRXV 6FKRODUV LQ 5HVLGHQFH S

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV
8\$) &RPPXQLW\ 7HFHQ&FDO\$&RDWHRQ +QQJDU \$GGLWLR
)< *) 1*) 7RWDO
7KH 8\$) &7& \$YLDWLRLQ 3URJUDP LV KRXGVHQ LQ D7KPIDOI GLQDQJADILV SXX
RIIHULQJV DQG HQWRDQO PHQWV &RDOQHW URXRFW DGGIXS SRQ WW RV KAKH HIU&RTZ&
SURJUDP

8\$) .XVNZNLP &DPSXVU~~DQS~~ THID U&QLOQWX& HQWHU ([SDQVLRQ
)< *) 1*) 7RWDO
7KH 8\$) .XVNZNLP &DQPSLXAL RQ& DH SVDTQVDLURHQ IRRQWRHWKH IURQW RI
ZRXOG EH D OLEU~~DUKHHQ~~ SHDQVLQRQ JDQDOI ZRXOG EH IRU D JLIW VKRS
H[SDQVLRQ ZRXOG YISURIPWRWIFRQKURUWQILXP FROOHFWLRQ

1HZ &RQVWUXFWLRQ 5HVHDUFK)DFLOLWLHV
8\$) 6FLHQFH 7HDFKLQJ 5HVHDUFK %XLOGLQJ
)< *) 1*) 7RWDO
)< *) 1*) 7RWDO
7KLV SURMHFW ZLOO FRQVWUXFWIDQHSZU RJHLVPHD~~DUHFOK~~ DQG DFDGDQPHFI~~H~~
VSDFH WR ILOO WKH FULWLFDO QHHGV RI)LVKHULHV DQG 2FHDQ 6F
7KH IDFLOLW\ ZLOO EH FRQVWUX~~FDWQHGGUZHLYK~~ UHDGE \ Q RU DLVFMWV X FVWDVNU
FRQFHSHW GHVLJQV DQG HVWLPDWHV 7KH EXLOGLQGLZQJQOWUKDSAO BBR
PRGHUQ WHDFKLQJ DQG UHVHDUFK LQ WKHVH GLVFLSOLQHV 7KH SU
EBFND~~A~~ODA~~W~~HE D OMDR~~LAP~~ P~~E~~W~~Q~~WE~~Q~~ @ TX@0°\$p D DSSP ÖW@H% OZLOO
FxVP0 °0 U•P€GH@L A 0 p]HFPÀO @@ "Àû`õp Gp pf x@W GE ð À \ KHV P0 P@p%
C

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV
8\$) 6WXGHQW 6XFHVW 6WXGHQW 5HFUHDWLRQ &HQWHU ([SDQVLRQ
)< *) 1*) 7RWDO
)< *) 1*) 7RWDO
7KLV SURMHFW ZDOWHJLQR YHRU DUDQZHQJLQJV\Q BWEQ HMGKH WRR VPDOC
7KH FXUUHQW IDFLOVWE VWDQEWXILDOOOG XOLRIZQHU VWXGHQW HQURROOPHQ
UHFUHDWLRQ IRUV DLWIEIDQ NDVF XOWWG HDQW WKH FRPPXQLW\
8\$) 6WXGHQW 6XFHVW &RUH &DPSXV 3DUNLQJ *DUDJH
)< *) 1*) 7RWDO
7KH FRQVWUXFWLRQ RIVDSODFRHQ SFDDUPNSIXQJ JDUDJH ZLOOJO BSRQLXSH YFDRQQX
IRU IXWXUH EXLQSJS/H DUDQJRHWWQW\OR ZDQUG FSUPSYLGH FRQYHQL
YLVLWRUV SDUWHWHQWVWRQGHQPV\XVDQ8\$) ZLOO UHQRWHZHWQBRQFLQJQ
SDUWQHUVKLSV HWRVDFRKLYEHHQKHLQRUDWH SHU VS RW

1@IZS8RQYVORKOQFWWLRQÀ YJQOLQD REÀ YJ+1€00\

DVDPVKEKR YQ EXM CQ BUEP M!&

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV
SHUVRQQHO RQ D TXDUWHUO\ EDVLV
<HDU 5RDGPDS 'HYHQRS&P(13 QZLQO G HQRHVKR 8 DDQHGU S D V FRPSOHPHQ
Small Scale Modular Nuclear Power: An Option for Alaska? W X G \ IRFXVHG RQ HYROYLQJ V
IROORZLQJ WRSLFV

x 7HFKQRORJ\ ± PLFUR UHDFWRUV VPDOO PRGXODU UHDFWRUV
x 5HJXODW\ & DQDGD
x 6LWLQJ ± UHJXODWRU\ HYROXWLRQ HRFQVX\ RQ I RRQFHIV VLFQWHLUV
WUDQVPLVVLRQ GLVWULEXWLRQ LQIUDVWUXFWXUH HWF
x ,QWHJUDWLRQ 7HFKQRORJ\ KQLVFD\OV DQG WFRVW DWWUL\ WWGLVQH
V\VWHPV HQHUIJ\ VWRUDJH WUDQVPLVVLRQ GLVWULEXWLRQ K
x)LQDQFH DQG RZQ\ USV\ KLLSD\ VRNGYH\ OV XV XWLOLW\ RZQHG RSHUD
&DVH V\W\ X\\$GOLDHO\ VL V RI VSHFLIV €U\ W 0D€ qD€ p t W \$Q@0 p €5p c'Ea 9` @

)<)< &DSLWDO %XGJHW 5HTXHVW 3URMHFW 'HVFULSWLRQV
8\$6 6PDUW &ODVVURRPV -XQHDX &DPSXV
)< *) 1*) 7RWDO

\$ Q F K R U D J H & D P S X \Anc.

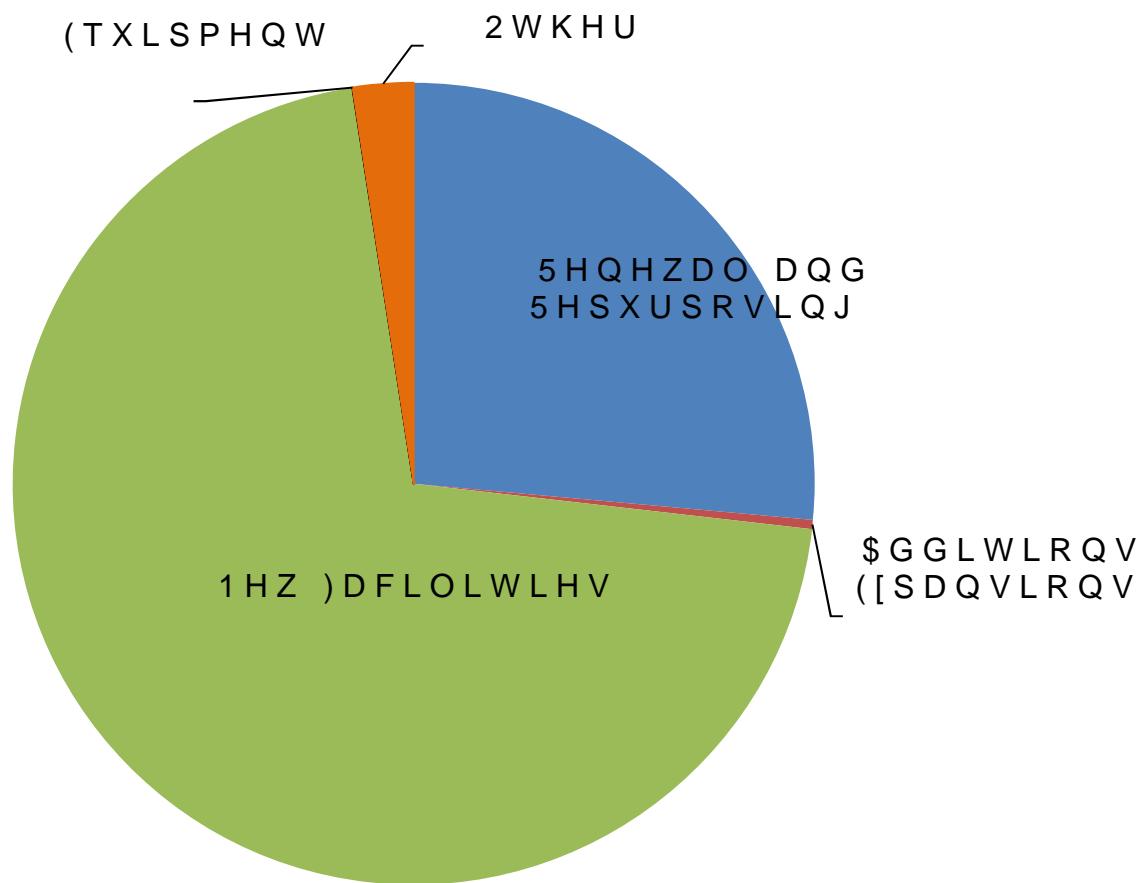
8 \$ \$ & R P P X Q L W \ & D P S X V H V

Kenai Peninsula College	Soldotna	8	29.8	160,626	94,277.9	6,243.0
Kachemak Bay	Homer	3	20.0	26,041	13,806.2	751.0
Kodiak College	Kodiak	5	42.8	45,049	26,426.0	4,783.2
Matanuska-Susitna College	Palmer	9	27.8	153,371	91,076.4	9,322.2
Prince Wm. Sound College	Valdez					

5HQHZDO DQG
5HTXHVWHSXUSR\$GQJ([SDQG 1HZ)DFLOLWLHV 2W(KHUSPHQRWWDO
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)<
)< Q 0 Q c) < <



6WDWH \$SSURSULDWLQ 6XPPDU\ E\ & DWHJRU\
LQ WKRXVDQGV RI



, QFOXGHV UHVHDUFK DQG RWKHU FDSLWDO DSSURSULDWLQV
JXQGV UHDOORFDWHG IURP WKHR\$W DWWLQJSSEKGSJHLW WRHUG \$RMUWDLRHQJ ORQ LVWKHH YHV PHQW VPLQOLRQ
QRQ VWDWH 1DWXUDO 5HVRXUFH JXQGV 15))< WKRXVDQG)< WKRXVDQG
3URMHFW WRWDO IRU VWDWHR ID SVSLURQS UWLDRWKLQJSHULWKLQJ WWWMSGLUDWMLQHULS IDH SF KDUW